



EXPANDING OUR IRON ORE COMPETITIVE ADVANTAGE

*PROVIDING AN UPDATE ON
U. S. STEEL'S METALLICS STRATEGY*

June 28, 2022

Legal disclaimers



These slides are being provided to assist readers in understanding U. S. Steel's metallics strategy.

This presentation contains information that may constitute "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. We intend the forward-looking statements to be covered by the safe harbor provisions for forward-looking statements in those sections. Generally, we have identified such forward-looking statements by using the words "believe," "expect," "intend," "estimate," "anticipate," "project," "target," "forecast," "aim," "should," "plan," "goal," "future," "will," "may" and similar expressions or by using future dates in connection with any discussion of, among other things, the construction or operation of new or existing facilities, operating performance, trends, events or developments that we expect or anticipate will occur in the future, statements relating to volume changes, share of sales and earnings per share changes, anticipated cost savings, statements regarding our future strategies, products and innovations, changes in global supply and demand conditions and prices for our products, statements regarding our greenhouse gas emissions reduction goals and statements expressing general views about future operating results. However, the absence of these words or similar expressions does not mean that a statement is not forward-looking. Forward-looking statements are not historical facts, but instead represent only the Company's beliefs regarding future events, many of which, by their nature, are inherently uncertain and outside of the Company's control. It is possible that the Company's actual results and financial condition may differ, possibly materially, from the anticipated results and financial condition indicated in these forward-looking statements. Management believes that these forward-looking statements are reasonable as of the time made. However, caution should be taken not to place undue reliance on any such forward-looking statements because such statements speak only as of the date when made. Our Company undertakes no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise, except as required by law. In addition, forward-looking statements are subject to certain risks and uncertainties that could cause actual results to differ materially from our Company's historical experience and our present expectations or projections. These risks and uncertainties include, but are not limited to, the risks and uncertainties described in "Item 1A. Risk Factors" in our Annual Report on Form 10-K for the year ended December 31, 2021 and those described from time to time in our future reports filed with the Securities and Exchange Commission.

References to "we," "us," "our," the "Company" and "U. S. Steel" refer to United States Steel Corporation and its consolidated subsidiaries unless otherwise indicated by the context and references to "Big River Steel" refer to Big River Steel Holdings LLC and its direct and indirect subsidiaries unless otherwise indicated by the context.

The investment in direct reduced-grade pellets and expected timeline described herein are subject to state and local support and receipt of regulatory permitting. The proposed transaction with SunCoke Energy ("SunCoke") described herein is contingent upon several conditions, including the negotiation and execution of a definitive agreement, approval by the Board of Directors of U. S. Steel, and receipt of all appropriate regulatory approvals. There can be no assurance as to the final terms of the proposed transaction, that the conditions will be satisfied, or that the proposed transaction will be completed.





THE CURRENT LANDSCAPE

Providing an update on U. S. Steel's metalics strategy

Translating our low-cost iron ore advantage to our growing fleet of electric arc furnaces (EAFs)



THE CHALLENGES WE FACE

Transitioning to a less capital and carbon intensive business model while becoming the best steel competitor



A SOLUTION

Expanding our competitive advantages:

- ✓ **Low-cost iron ore**
- ✓ Mini mill steelmaking
- ✓ Best-in-class finishing capabilities

Today's focus



THE PATH FORWARD

Getting to our Best for All future faster

Continued progress towards Best for All

Expanding our iron ore competitive advantage



U. S. Steel's Competitive Advantages:



**LOW-COST
IRON ORE**



**MINI MILL
STEELMAKING**



**BEST-IN-CLASS
FINISHING
CAPABILITIES**

Expanding our iron ore competitive advantage to our growing fleet of EAFs



United States Steel Corporation

Continued progress towards Best for All

Expanding our iron ore competitive advantage



Today's Updates:



DR-GRADE¹ PELLETS AT MINNESOTA ORE OPERATIONS

Investing in DR-grade pellet capability to produce feedstock for DRI/HBI² production

Maintaining optionality while serving the growing EAF market



PROGRESS TOWARDS PIG IRON AT GRANITE CITY WORKS

Non-binding letter of intent with SunCoke to acquire Granite City's blast furnaces

Repurposing blast furnaces for pig iron production, sourced with U. S. Steel iron ore pellets

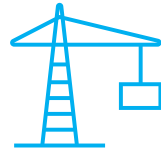


United States Steel Corporation

Note: The investment in DR-grade pellets and expected timeline are subject to state and local support and receipt of regulatory permitting. Pig iron at Granite City Works is subject to reaching a definitive agreement with SunCoke and other contingencies and approvals. See "Legal Disclaimers" slide. ¹ DR-grade = Direct Reduced-grade

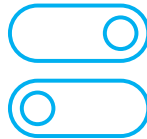
² DRI/HBI = Direct Reduced Iron / Hot Briquetted Iron

Continued progress towards Best for All DR-grade pellets at Minnesota Ore Operations



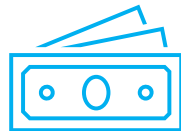
Investing in DR-grade pellet capability

Enabling one of U. S. Steel's existing pelletizing facilities to create DR-grade pellets while maintaining flexibility to produce blast furnace-grade pellets



Maintaining optionality while serving the growing EAF market

Optionality to (1) sell DR-pellets to DRI/HBI producers or (2) use DR-pellets to feed a potential future DRI/HBI investment



Modest capital investment

Investing ~\$150 million to expand our low-cost iron ore advantage; not expected to change the 2022 capital spending budget and will continue to prudently manage future capital spending in-line with strategic priorities



United States Steel Corporation

Note: Subject to state and local support and receipt of regulatory permitting. See "Legal Disclaimers" slide.

Continued progress towards Best for All

Progress towards pig iron at Granite City



**Mutually beneficial
transaction structure**



**Increasing self-sufficiency of
EAF metallics**



**Expanding our advantaged
metallics strategy**



United States Steel Corporation

Note: Subject to reaching a definitive agreement with SunCoke and other contingencies and approvals. See "Legal Disclaimers" slide.

Progress towards pig iron at Granite City

Mutually beneficial transaction structure

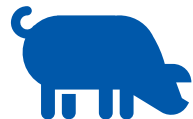


SunCoke:



Acquiring
Granite City
blast furnaces

supplying



Building 2 million
tons of pig iron
capability



Expected to be
operational in
2H 2024

U. S. Steel:

100%

Access to pig
iron production

*Agreement for 10 years
of pig iron access*

\$0

No capex required
for U. S. Steel

*Would eliminate \$50+ million of
historical annual sustaining capex for
the Granite City complex¹*

More detail on the following slide

~40%

Self-sufficient for
EAF metallics needs

*Excess iron ore capability remaining for
future additional metallics sourcing*



United States Steel Corporation

Note: Subject to reaching a definitive agreement with SunCoke and other contingencies and approvals. See "Legal Disclaimers" slide.

¹ Based on 2018-2022E capex at Granite City. Includes sustaining capex for ironmaking, steelmaking, hot rolling, and finishing assets.

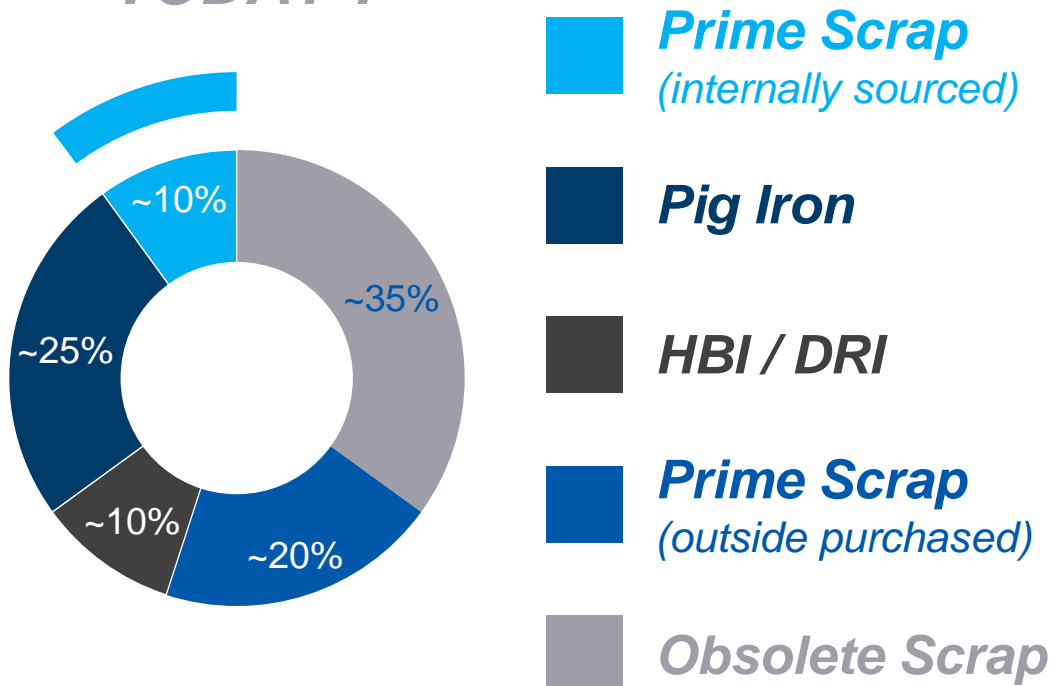
Progress towards pig iron at Granite City

Increasing self-sufficiency of EAF metallics



Metallics needs of Mini Mill segment:

TODAY¹:

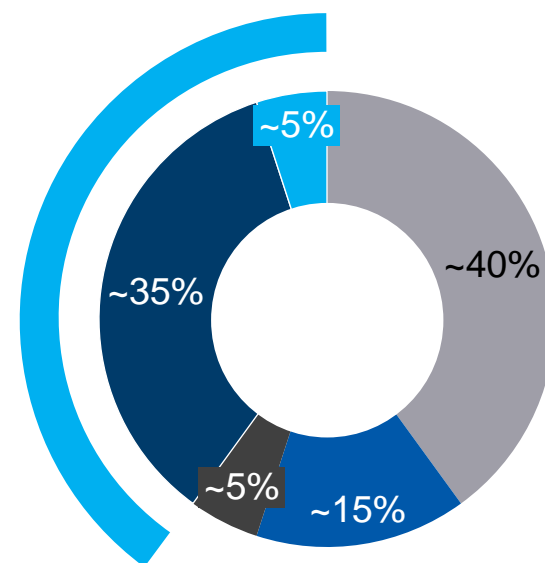


~10% Sourced from
internal sources

~15% excluding obsolete scrap

2024²:

illustrative



~40% Sourced from
internal sources

~65% excluding obsolete scrap



United States Steel Corporation

Note: Subject to reaching a definitive agreement with SunCoke and other contingencies and approvals. See "Legal Disclaimers" slide. ¹ Assumes Big River Steel's 3.3 million net tons at 90% utilization. ² Assumes (a) Big River Steel's 3.3 million net tons and Mini Mill #2's 3.0 million net tons (expected to come on-line in 2024) at 90% utilization, (b) completion of a final transaction with SunCoke in 2022, completed in 2H 2024, and (c) completion of the Gary Work pig iron machine in 1H 2023. Future metallics mix subject to changes in product mix.

Progress towards pig iron at Granite City

Expanding our advantaged metallics strategy



Non-binding letter of intent:

**Insourcing EAF
metallics from our
U.S.-based assets**

*Proposed transaction terms where U. S. Steel
low-cost iron ore would feed SunCoke's
newly acquired Granite City blast furnaces*

**Providing low-cost,
reliable metallics**

*Proposed transaction terms increasingly
supplying our industry-leading Mini Mill
segment with low-cost, reliable metallics*

**Difficult competitive
advantage to replicate**

*Access to our own iron ore mines; unique
competitive advantage versus other mini
mill steelmakers*



United States Steel Corporation

Note: Subject to reaching a definitive agreement with SunCoke and other contingencies and approvals. See "Legal Disclaimers" slide.



INVESTOR RELATIONS

Kevin Lewis
Vice President



412-433-6935



klewis@uss.com

Eric Linn
Director



412-433-2385



eplinn@uss.com

www.ussteel.com



[@USS_Investors](https://twitter.com/USS_Investors)